

SAFER CORNWALL PARTNERSHIP PLAN 2019-2022: DELIVERY PLAN

Empowered communities – our communities understand the issues in their local area and get involved in the solutions

Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
Strong local action plans that respond to the needs and voices of the whole community	Safer Towns Programme	Tamsin Lees, Community Safety Manager; Tamsin.Lees@cornwall.gov.uk	Develop and lead place-based action plans for the ten towns in the programme that aim to tackle local issues of crime and anti-social behaviour, based on evidence and agreed community priorities. The focus will be on the same ten towns identified for action in 2018. This approach will address persistent and/or complex local problems through a partnership problem-solving approach and ensure a balance of enforcement and help. It will also seek to achieve a balance between the needs of children, young people and adults.	<ul style="list-style-type: none"> Strategic priorities to focus on locally – YP and vulnerability; alcohol and the Night Time Economy (TBC); Support a co-ordinated response to drug related litter and public injecting, including disposal of needles and outreach work with drug users; All action plans refreshed and live on the Safer Cornwall website; Implement the recommendations and learning from the first year review of the programme 	Apr 2019 Jun 2019 Mid-year
A clear media and communications plan that promotes and raises awareness about our work	Partnership Media and Communications Plan	Tamsin Lees, Community Safety Manager; Tamsin.Lees@cornwall.gov.uk	Create and deliver a Media and Communications Plan that promotes and raises awareness about the work that we are doing and provide public reassurance. Includes informing the public on local activity regarding ASB and crime to raise through the use of community bulletins, press releases, social media and the Safer Cornwall Website.	<ul style="list-style-type: none"> Agreed Media Plan in place for Safer Towns Programme Develop and sign off Reactive Communications/Media protocol Communications and media leads identified across all partner agencies – formal links and working arrangements established 	Apr 2019
	Safer Cornwall website and social media	Guy Thomas, Communities Area Manager (Localism) Guy.thomas@cornwall.gov.uk Simon Viles, Research and Information Officer, Amethyst; Simon.viles@cornwall.gov.uk	The website and social media accounts provide a high profile, dynamic and interactive platform for engagement with residents. We want to create a strong on-line presence that raises awareness about crime and safety issues and what we are doing to tackle them, provides information about services and increases public confidence. Communications will be age appropriate in relation to the risks that they are addressing and the target audience.	<ul style="list-style-type: none"> Pilot Community Network Social Media in 6 Towns (3 are Safer Towns – Newquay Truro, Bodmin); Establish links between Safer Cornwall website and social media accounts with those for the Community Networks and harmonise messages Roll out Social Media across all Safer Towns by end of 2019/20; Publish quarterly Have Your Say results. 	Jun 2019 Jun 2019 Mar 2020
Work with identified communities (residents, businesses and partners) to improve cohesion and relationships , and build respect	Community engagement events	Tamsin Lees, Community Safety Manager; Tamsin.Lees@cornwall.gov.uk	Develop and lead new community engagement events with communities experiencing, or at risk of experiencing, some form of tension. This approach will seek to engage children and young people as residents within local processes.	<ul style="list-style-type: none"> Safer Towns to hold at least 2 engagement events per town, with the first scheduled programme of events taking place in April; Promote the 'Have Your Say' survey through community engagement events and monthly newsletter; Develop a participation-led engagement approach with young people. 	Apr 2019 Ongoing Jun 2019

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	Hate crime action plan	Julie Jamaa Ben M'Hand, Diverse Communities Team, Devon and Cornwall Police; julie.jamaabenm'hand@devonandcornwall.pn n.police.uk	Support the Cornwall Equality and Diversity Network to deliver a hate crime action plan around the objectives of building confidence and raising awareness	<ul style="list-style-type: none"> Deliver awareness raising activity and education about hate crime/incidents; Continue to develop network of third party support centres across Cornwall to improve access to reporting options and support; Promotion of 'zero tolerance to hate' campaign; Build upon current activity/communication across educational establishments to raise awareness of hate and its impacts; to include consultation with schools about campaigns, improving reporting and targeted training. 	Ongoing Hate Crime Awareness Week Oct 2019 Sep 2019
Proactive work with Town and Parish Councils with the aim of increasing their understanding of, and involvement in, local solutions	Strengthening Community Network Panels (CNP)	Steve Foster, Communities Area Manager (Localism); Stephen.foster@cornwall.gov.uk	<p>Promote role of Town and Parish Councils (T&PCs) on Community Network Panels (CNPs), to support local ownership of issues and help ensure that communities have a role in local decision making.</p> <p>Focus on supporting CNPs to take action in response to local issues identified by T&PCs and other CNP partners (including via Task and Finish Groups/project working as appropriate), developing participatory budgeting (starting with the devolved Highways Budget Scheme, £1m allocated across 19 networks) and involving CNPs in regeneration and place-shaping.</p>	<ul style="list-style-type: none"> Pilot a new approach to identify and address community safety priorities in an area not targeted through the Safer Towns programme (Launceston); Review the approach and roll out more widely in line with findings; Ensure CNPs are linked into local place-shaping activity Continue to progress, monitor and evaluate the Highways Budget Scheme (£50K per network) Progress and monitor actions identified by CNPs, including via projects and Task and Finish groups 	Jun – Sep 2019 Jul 2019 Ongoing (4 year budget) Ongoing
	Devolution programme – transferring buildings, open spaces, parks, and services to Town and Parish Council level to manage	Scott Sharples, Communities Area Manager (Localism); Scott.sharples@cornwall.gov.uk	<p>Devolution means transferring parks and open spaces, buildings and services (such as Libraries) to Town and Parish Councils to run, which involves them taking on management of staff and services and increasing their role. The programme helps to offset budget pressures and satisfy local aspirations.</p> <p>Local management of public spaces and services must also respond to community safety concerns, such as reducing the risk of drug litter, criminal damage and anti-social behaviour.</p>	<ul style="list-style-type: none"> New list of priority assets and services finalised Review the prioritisation and planning process to ensure that community safety risks are considered and actions are put in place to reduce/resolve them; Test approach through delivery of place-based devolution package with 105 assets in Truro 	Apr 2019 Mid-year

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	Capacity building – work with Localities and Central Government	Mark James, Communities Area Manager (Localism); Mark.james@cornwall.gov.uk	Identifying (through engagement) the role that Town and Parish Councils see themselves having in the next 5-10 years and identifying the skills and support that they require to take on that role effectively. Focus on building strong working relationships (Localities, Cornwall and National Associations of Local Councils, Town and Parish Councils), and providing support and mentoring.	<ul style="list-style-type: none"> Engage with Town and Parish Councils to identify their aspirations for the 'new world' Determine the training/ support offer from Safer Cornwall and expected benefits and outcomes Form a working group with membership by all the key partners Plan the development of support model and training delivery in 2020/21 	

A multi-skilled workforce – our staff assess risk and vulnerability across all our priority areas and intervene at the first opportunity to prevent escalation of harm

Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
The training offer is developed and promoted to all partners, including voluntary, community and social enterprise (VCSE) organisations Staff are trained in effective and accredited tools and techniques with a focus on reaching health, social care and VCSE staff	Community safety workforce development programme	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	A transformational workforce development programme that provides staff with the skills to screen and work effectively with people experiencing or at risk of: <ul style="list-style-type: none"> Problem drinking and drug use – adults and young people Domestic abuse and sexual violence Mental health problems Radicalisation and violent extremism Modern slavery and exploitation 	<ul style="list-style-type: none"> Attendance and relevant outcomes are monitored and reported on a quarterly basis across all training delivery Secure a sustainable financial model for delivery All core training provided to relevant health, social care and VCSE staff Secure an online platform to increase capacity to administer and deliver the programme; Publish brochure to advertise programme and bespoke packages. 	Apr 2019 Jul 2019 Mar 2020
	Community safety workforce development programme - Suicide First Aid (ASIST)	Ruth Goldstein, Consultant in Public Health; ruth.goldstein@cornwall.gov.uk	ASIST provides Suicide First Aid skills to anyone who may come into contact with a person at risk. It gives an introduction to the most widely used Suicide Intervention Model in the world, a model which is applicable in all situations requiring help.	<ul style="list-style-type: none"> Continue to promote the training to key communities or groups of individuals who work with local populations who may be at risk; Deliver geographically targeted training in Falmouth and Saltash 	Ongoing Jun 2020
Multi-skilled workforce Training is embedded into all relevant in-house training and contracts for commissioned services	Community safety workforce development programme	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	To be developed from April 2020 onwards – will include services for children, young people and adults.	<ul style="list-style-type: none"> Screening tools for alcohol and drugs - AUDIT-C (alcohol), DUDIT (drugs) and SUST (young people) are embedded across health, social care and VCSE services 	March 2020

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<p>Evaluation of training and the difference that it has made, including asking service users for their views</p>					

Effective support for people with multiple problems – multiple problems are addressed together, and people are not sent from service to service and do not have to keep retelling their story

Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
<p>Our services for adults, children and families are routinely trained to ask about past life traumas and their impacts</p>	<p>Routine Enquiry Into Adverse Childhood Experiences (REACH)</p>	<p>Kim Hager, Joint Commissioning Manager, DAAT kim.hager@cornwall.gov.uk</p> <p>Marion Barton, Social Inclusion Lead, DAAT marion.barton@cornwall.gov.uk</p>	<p>REACH built into all commissioned services working with people with multiple needs</p>	<ul style="list-style-type: none"> Develop supervision process Undertake an evaluation and review of delivery Embed routine enquiry questionnaire into electronic case management system 	<p>Jul 2019 Oct 2019 May 2019</p>
<p>A joined-up whole system approach to support people with multiple needs, including Blue Light for drug and alcohol treatment</p>	<p>Complex Needs Strategy and Delivery Plan</p>	<p>Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk</p>	<ul style="list-style-type: none"> Creative Solutions - multi-agency team approach seeking to develop the support available and unblock obstacles and barriers High Risk Behaviours training Blue Light Approach training to equip the wider workforce to work effectively to engage and motivate treatment resistant drinkers and drug users Involve services users, their families and local communities in the design, delivery and review of provision for people with multiple needs Virtual Multi-agency Case Management Hub Introduce Outcome Rating Scale and Session Rating Scale feedback tools Integrate complex needs into transformed community service provision (community hospitals, West Cornwall Hospital, new GP practices) 	<ul style="list-style-type: none"> Workforce development – Blue Light and High Risk Behaviours training promoted and delivered Needs assessment completed Strategy and Delivery Plan developed that responds to the evidence Engagement and co-production Operational Model and process developed Creative Solutions group established System Optimisation Group established Virtual Multi-agency Case Management Hub - specification and development starts ORS and SRS introduced into Drug and Alcohol Services ORS and SRS introduced into DASV services 	<p>Ongoing</p> <p>Apr 2019 May 2019</p> <p>Jun 2019</p> <p>Mar 2020</p> <p>Mar 2021</p>

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Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
	Personal Budgets	Tim Francis, Head of Adult Mental Health and Learning Disability Joint Strategic Commissioning, NHS Kernow; timfrancis3@nhs.net	Identify the role that personal budget can play in improving outcomes for people with multiple problems	<ul style="list-style-type: none"> To be developed by NHS Kernow in 2019/20 	TBC
	IMPACT (Integrated Multi-agency prevention and Assessment of Crisis Team)	Lerryn Hogg, Manager for Mental Health, Learning Disabilities and Autism and Mental Capacity Act Lead for Royal Cornwall Hospital Trust (RCHT); lerryn.hogg@nhs.net	<p>IMPACT will co-locate the services already working within RCHT, and introduce additional services such as the Police and Independent Domestic Violence Advocates (IDVA).</p> <p>The aim is to work jointly to provide early support, signposting and to support system flow.</p>	<ul style="list-style-type: none"> To be added by lead 	TBC
	Suicide Awareness and Prevention	Ruth Goldstein, Consultant in Public Health; Ruth.goldstein@cornwall.gov.uk	<p>Develop a programme for 'suicide safer' communities, that includes:</p> <ul style="list-style-type: none"> Reducing the public's perception of stigma associated with Mental Health A focus on building mental wellbeing resilience from school aged children upwards Improving insight into local suicides and risk factors 	<ul style="list-style-type: none"> Implement a real time surveillance and postvention system Develop a digital process for people to access resilience support Develop a Safer Falmouth suicide prevention initiative 	<p>Nov 2019</p> <p>Apr 2020</p> <p>Jun 2020 onwards</p>
	Review of the 2015-2020 Homelessness Strategy – 'It's never too early'	Melanie Brain, Head of Housing Strategy & Partnerships; Melanie.Brain@cornwall.gov.uk	<p>Review of the 2015-2020 Homelessness Strategy – 'It's never too early' - given the significant changes as a result of the Homelessness Reduction Act 2017 (enacted from April 2018).</p> <p>The Government has published its own Rough Sleeping Strategy and expects that all local authorities will review their Homelessness Strategies into Homelessness and Rough Sleeping Strategies by Winter 2019.</p> <p>The Cornwall Rough Sleeping Reduction Strategy is a subsidiary of the current Homelessness Strategy and is a 3 year strategy running until 2019/20.</p>	<ul style="list-style-type: none"> Annual review of Rough Sleeping Reduction Strategy, to include exit strategy and continuation of elements into revised Homelessness Strategy Delivery Plan Complete a comprehensive and wide ranging consultation completed on the proposed draft Homelessness and Rough Sleeping strategy (further to key stakeholder and service user engagement undertaken in 2018/19) Homelessness Strategy Delivery Plan to include consideration of housing needs of offenders Final version of the strategy prepared and approved through required governance and published (including submission to MHCLG). 	<p>Jun 2019</p> <p>Sep 2019</p> <p>Mar 2020</p>

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Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
	<p>Together for Families Programme</p> <p>Together for Families (TF) is the name for the national Troubled Families programme in Cornwall</p>	<p>Charlotte Hill, Partnerships and Improvement Manager, Early Years & Education Service; Charlotte.Hill@cornwall.gov.uk</p>	<p>Together for Families is a multi-agency programme that aims to engage and support families that experience multiple and complex challenges – including domestic abuse, problems with alcohol and other drugs, involvement in crime and anti-social behaviour,</p> <p>Taking a whole family approach, the programme brings together a range of new and existing services that can help families overcome challenges and work towards their own positive outcomes.</p> <p>Evidence of the positive outcomes for families is provided through the Troubled Families Outcome Plan (TFOP).</p> <p>The programme is being used to transform local services to deliver a more integrated, co-ordinated and efficient offer to families.</p>	<ul style="list-style-type: none"> Engage with the targeted 4010 families in Cornwall and achieve measurable outcomes for those families based on the TFOP Use the Early Help Service Transformation Model and Toolkit to complete a self-assessment and action plan on an annual basis to 2020 	Mar 2020
<p>Pilot a project using the Making Every Adult Matter (MEAM) approach</p> <p>The MEAM approach helps local areas design and deliver better co-ordinated services for people experiencing multiple disadvantage</p>	<p>Making Every Adult Matter multi-agency Complex Needs Project</p>	<p>Melanie Brain, Head of Housing Strategy & Partnerships; Melanie.Brain@cornwall.gov.uk</p>	<p>Commissioners and providers responsible for existing different service elements will work together to deliver a joined up 'whole system approach' to support people with multiple needs.</p> <p>This will ensure services are integrated around the needs of the person, improving individual outcomes whilst also ensuring best use of resources.</p>	<ul style="list-style-type: none"> MEAM Partnership constituted and working on collaborative approach; The Council is working with a range of key stakeholders; Work commences on identifying areas where system transformation is required; Identify a cohort of individuals to work with in 2020/21 	Mar 2020
<p>Adults and young people are supported to build assets by contributing and earning 'Time Credits' which can improve quality of life for them and their families</p>	<p>Tempo Time Credits</p>	<p>Marion Barton, Social Inclusion Lead, DAAT; marion.barton@cornwall.gov.uk</p> <p>Beth Ward, Tempo Time Credits, DAAT; bethanyward@wearetempo.org</p>	<p>This project supports adults and young people with multiple and complex needs to volunteer and 'earn' time credits by becoming more actively engaged in their support services and also within wider services in their local community.</p> <p>Individuals are rewarded for their time by a Cornwall Time Credit for each hour of their time. These credits can be 'spent' through the locally created spend network.</p>	<ul style="list-style-type: none"> Introduction of new service user groups in addition to complex needs Completion of lessons learned and impact assessments in preparation for the end of the Tempo contract Succession arrangements implemented Embedding of key lessons around co-production etc. within 'business as usual' of partner organisations 	<p>July 2019</p> <p>October 2019</p> <p>October 2019 December 2019-March 2020</p>

More positive work with offenders – support to prevent and change abusive behaviours, at the same time ensuring that we get the best outcomes for victims and their families

Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
Core Work Plan	Cornwall and Isles of Scilly Reducing Reoffending Strategy	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	<p>The local Reducing Reoffending Strategy is a statutory requirement. It sets out what we need to do to support, rehabilitate and resettle people that have been involved in crime and anti-social behaviour and prevent further offending.</p> <p>The strategy has 10 strands covering all of the pathways out of offending and includes adults and young people.</p> <p>The role of Community Safety is to report on overall activity by partners, as we have no dedicated resource for delivery,</p>	<ul style="list-style-type: none"> Quarterly CIOS Board meeting to progress local priorities Bi-monthly Peninsula Reducing offending Board Quarterly Peninsula Reducing offending Strategy group Quarterly Peninsula Women Offenders Meeting Review capacity and capability locally to co-ordinate or participate 	Quarterly Oct 2019
Positive interventions are provided in the criminal justice system , ensuring that enforcement comes with a positive activity to change behaviour	Pathfinder	Miles Topham, Partnerships Inspector, Devon and Cornwall Police; Miles.topham@devonandcornwall.pnn.police.uk Jeanette Reed, Safer Stronger Consortium; jeanette@saferstronger.com	<p>Pathfinder is a police programme that offers eligible offenders, usually first time offenders, and the opportunity to engage in a 4-month long contract to change their behaviour as an alternative to prosecution.</p> <p>The contract addresses the needs of the individual that are linked to offending and can also explore ways of repairing harm caused to the victim (if applicable).</p> <p>Brief interventions are provided by various VCSE service providers and other partners.</p>	<ul style="list-style-type: none"> Survey of current CJS Diversionary interventions to map and gap, and then commence partnership delivery in the missing elements. 	
	TurnAround Integrated Offender Management (IOM)	Nigel Hoar, Turnaround Manager CIOS, Devon and Cornwall Police; nigel.hoar@devonandcornwall.pnn.police.uk Sarah Garvey, Operations Manager (Cornwall), Dorset, Devon and Cornwall Community Rehabilitation Company; sarah.garvey@workinglinkssecure.co.uk	<p>IOM is a multi-agency team, focused on working with the most prolific offenders who have the greatest impact on the wellbeing of our local communities. This approach enables individuals to reduce their re-offending and reintegrate into communities through engaging in support and interventions that address the underlying causes of offending behaviour in a holistic way.</p>	<ul style="list-style-type: none"> Review the structure of the cohort, with regard to the RAG system; re-introduce "Greens" and enhance the exit strategy for clients; Review and introduce a new matrix scoring system to allow for a wider category of offending behaviours for inclusion onto Turnaround (including anti-social behaviour, domestic abuse); Continue to work towards a better integrated working partnership with CRC and NPS and other partners; Outreach and work with local schemes, such as Chaos Café, Star project, housing. 	Sep 2019 Sep 2019 Ongoing Ongoing

More positive work with offenders – support to prevent and change abusive behaviours, at the same time ensuring that we get the best outcomes for victims and their families

Priority/goal	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
	Support agency engagement in a range of diversionary and other positive interventions	Miles Topham, Partnerships Inspector, Devon and Cornwall Police; Miles.topham@devonandcornwall.pnn.police.uk	To include alcohol and mental health, and cover anti-social behaviour and crime enforcement	<ul style="list-style-type: none"> Reinvigorate the 'ladder of interventions' for problem alcohol use and promote with partners Other areas to be scoped and prioritised 	Apr-Sep 2019 Jun 2019
Improved and increased support and interventions to change abusive behaviours , which includes community prevention programmes	Community DASV prevention programmes	Anna MacGregor, Domestic Abuse Co-ordinator, Community Safety Team; anna.macgregor@cornwall.gov.uk	<p>Barnardo's are commissioned by Safer Cornwall to work with both men and women who display abusive behaviour in their intimate relationships, in order to increase safety for their non-abusive partners and children.</p> <p>Evaluation of this programme will ensure that it meets the needs of individuals engaged in abusive behaviours, including those with complex needs, and inform the development of a prevention programme for sexual offending.</p>	<ul style="list-style-type: none"> Develop the evidence base about 'what works' through evaluation of Change4U programme Progress development and evaluation of model for community sexual violence offending behaviour programme 	TBC
Community based solutions for women offenders to improve their chances of rehabilitation and reduce the impact on families	Local delivery of enhanced outreach provision	<p>Cate Hearnshaw, Women Offenders Strategic Lead, National Probation Service (NPS); Cate.Hearnshaw@justice.gov.uk</p> <p>Sarah Garvey, Operations Manager (Cornwall), Dorset, Devon and Cornwall Community Rehabilitation Company (CRC)</p>	<p>Further to a successful bid to the Ministry of Justice, additional specialist outreach services are being put in place across Devon and Cornwall, particularly to reach women in more rural areas.</p> <p>In Cornwall this is funding additional outreach provision in the Women's Centre in Bodmin, Cornwall. The outreach workers will be able to work with women who would otherwise not be able to access specific women's provision.</p> <p>CRC options to be developed in 2019/20, further to changes in local delivery arrangements</p>	<ul style="list-style-type: none"> To be developed by NPS 	TBC
Improved access to suitable, safe accommodation to support recovery and change	See Review of the Homelessness Strategy under Complex Needs		To be reviewed by NPS and CRC in 2019/20		

Core Work Plan – our established framework of strategies that bring our resources together to provide an effective response to the high level threats

Theme	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
All	Intelligence tools and products	Erika Sorensen, Strategic Intelligence and Performance Manager, Amethyst; Erika.sorensen@cornwall.gov.uk	Gather and analyse information about crime and disorder and other issues that impact on community safety and present the findings in a range of documents and profiles. This ensures that Safer Cornwall partners understand the issues that impact most on communities in Cornwall and how well we are responding to them. Information includes insight gathered from the community and local service providers, alongside data and research held by local, regional and national statutory and non-statutory organisations.	<ul style="list-style-type: none"> • Thematic Needs Assessments: <ul style="list-style-type: none"> ○ Drugs ○ Alcohol ○ Complex Needs ○ Domestic Abuse and Sexual Violence • Performance and outcomes monitoring reports and tools • Scope interactive Community Safety Dashboard (Power BI and/or Tableau) and develop accordingly • Organised Crime Local Profiles – Modern Slavery, Exploitation of Children and Young People, Trafficking • Contribute to the Joint Strategic Needs Assessment (through Working Group to be established by Public Health) • Over-arching Strategic Assessment • Safer Towns profiles (refresh) • Peninsula Strategic Assessment 	Ongoing programme of work Apr 2019 Jul 2019 Nov/Dec 2019 Dec 2019
Anti-social Behaviour	Anti-Social Behaviour Strategy	Natasha Mathews, Anti-Social Behaviour Manager, Community Safety Team; natasha.mathews@cornwall.gov.uk	Develop and lead the delivery of our multi-agency strategy to tackle Anti-Social Behaviour. 2019/20 is the final year of delivery of the existing strategy under the five priorities: alcohol and drug misuse, perceptions of anti-social behaviour, targeted response, vulnerability and young people	<ul style="list-style-type: none"> • Secure funding and purchase Body-Worn Video Devices and wireless CCTV where required • Review of Cornwall-wide ASB Target Groups to ensure relevant stakeholders are in attendance • Continue to provide public reassurance in hot-spot areas through carrying out high visibility patrols • Development and delivery of Community Safety Summer Plan • Re-assessment of evidence to renew the priorities for reducing anti-social behaviour • Develop and consult on new strategy and delivery plan • Publish and promote the new strategy 	Jun 2019 Sep 2019 Ongoing Apr-Aug 2019 Jun 2019 Sep 2019 Apr 2020

Core Work Plan – our established framework of strategies that bring our resources together to provide an effective response to the high level threats

Theme	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
	Community Safety Summer Plan	Natasha Mathews, Anti-Social Behaviour Manager, Community Safety Team; natasha.mathews@cornwall.gov.uk	Pilot a seasonal targeted approach to tackle anti-social behaviour, crime and disorder.	<ul style="list-style-type: none"> Scope the nature and extent of ASB and public disorder during summer period Develop and pilot a targeted seasonal approach, to include: <ul style="list-style-type: none"> Joint enforcement patrols Local campaigns Engagement with town and parish councils (possible use of CSAS powers) Resources to be placed where there is a need including TSSOs Evaluation and lessons learnt 	Apr 2019 Aug 2019 Oct 2019
Drugs and alcohol	Commission community drug and alcohol treatment, recovery and outreach services	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	Commission community prevention and treatment services and system wide approaches to reduce the harms of drugs and alcohol for adults, children, young people and families	<ul style="list-style-type: none"> Develop a new service model to deliver next round of savings required by the reduction in the Public Health Grant and increased demand in the community 	Jul 2019
Drugs	Cornwall and Isles of Scilly Drug Strategy (new strategy due 2019)	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	Develop and lead our new drug strategy spanning prevention, education, treatment and control (trafficking and supply of drugs)	<ul style="list-style-type: none"> Update the needs assessment with the latest information, to include: <ul style="list-style-type: none"> Epidemiology, incidence and prevalence Benchmarking Self-assessment against evidence and Public Health England commissioning checklist and Serious and Organised Crime Strategy Develop and consult on a new strategy 	Apr 2019 May/Jun 2019
	Drug Related Deaths prevention	Sid Willett Drug-Related Deaths (DRD) Prevention Co-ordinator, DAAT; sid.willett@cornwall.gov.uk	<ul style="list-style-type: none"> Prevent and reduce drug-related deaths (including through viruses and bacterial infection) through a rolling programme of review and system improvement, including naloxone and harm reduction initiatives 	<ul style="list-style-type: none"> Drug Related Deaths Review Panel Deliver the Drug Related Deaths Annual Report Co-ordinate and hold Drug Related Deaths conference Co-ordinate annual Service of Remembrance Chronic Pain management and Opioids pathways and protocols Controlled Drugs Intelligence Network 	Ongoing Jun 2019
	Cascade Alert System	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	Introduce a new local Central Alert System (CAS) to review, communicate and disseminate up-to-date, accurate safety and alerts information – including new drug related risks , such as contaminated or high strength street drug availability	<ul style="list-style-type: none"> Publish new Cascade alert system Convene and train panels to review alerts Pilot new system Presentation to Safer Cornwall partners Review 	Apr 2019 May 2019 Apr-Jun 2019 May/Jun 2019 Jan 2020

Core Work Plan – our established framework of strategies that bring our resources together to provide an effective response to the high level threats

Theme	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
Alcohol	Alcohol Strategy for Cornwall 2016-2019 "Taking Responsibility for Alcohol"	Jez Bayes, Alcohol Strategy Lead, DAAT; jez.bayes@cornwall.gov.uk	Develop and lead the local Alcohol Strategy	<ul style="list-style-type: none"> Update the needs assessment with the latest information Develop and consult on a new strategy Publicity and engagement work; Partnership delivery. 	
	Social Impact Bond project to reduce alcohol-related hospital admissions	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	<p>Ascertain the value of Social Impact Bonds¹ through delivery of the project funded through the Life Chances fund that seeks to reduce alcohol-related hospital admissions amongst our most frequent attenders.</p> <p>The project runs until 2023.</p>	<ul style="list-style-type: none"> Convene Reference group Report quarterly to Reference Group and through Contract Management process Report to Safer Cornwall in 2020 or on an exceptional basis 	Ongoing basis
	Develop alcohol pathways across transformation of community hospitals	Angela Andrews, Senior Primary Care Development Manager, DAAT angela.andrews@cornwall.gov.uk	Increase capacity for alcohol detoxification in community hospitals and services for people experiencing alcohol-related brain injury (ARBI) and alcohol-related dementia	<ul style="list-style-type: none"> Relocation of Helston and then Edward Hain CHAD bed to Newquay Community Hospital Integrated Community Services programme design group Alcohol related brain injury and dementia pathways and assessment beds 	<p>Jun 2019</p> <p>Regular</p> <p>Sep 2019</p>
	Use health data to improve safety in the Licensing arena	Jez Bayes, Alcohol Strategy Lead, DAAT; jez.bayes@cornwall.gov.uk	Support effective operational use of the data on violent assaults collected via the Assault related Injuries Database in hospitals and other key alcohol-related health data in order to improve safety on our streets and in licensed premises	<ul style="list-style-type: none"> Develop and promote the use of the Health Impact Licensing Tool (HILT); adapt for use in Safer Towns Support the use of the Assault Related Injuries Database within Cornwall's Emergency Department and Minor Injuries Units 	<p>Jun 2019</p> <p>Ongoing</p>
Domestic abuse, rape and other sexual violence	Domestic Abuse and Sexual Violence Strategy	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	<p>Develop and lead the Domestic Abuse and Sexual Violence Strategy to deliver an integrated and easy to access system of help</p> <p>Focus on Prevention, Early Help and Intervention, Complex Needs, Abusive Behaviour and Lessons Learnt</p>	<ul style="list-style-type: none"> DHR Review completed and findings shared Vulnerable women's unit opens MARAC Improvement Plan Dissemination of strategy and publicising through Safer Towns, Community Network Panels and other partnerships Family Court review 	<p>Apr 2019</p> <p>Apr 2019</p> <p>Apr-Jun 2019</p> <p>Apr-Aug 2019</p> <p>Jun 2019</p>

¹ Social impact bonds (SIBs) are a commissioning tool that can enable organisations to deliver outcomes contracts and make funding for services conditional on achieving results. Social Investors pay for the project at the start, and then receive payments based on the results achieved by the project.

Core Work Plan – our established framework of strategies that bring our resources together to provide an effective response to the high level threats

Theme	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
	Workforce development – IRIS domestic abuse programme for Primary Care	Angela Andrews, Senior Primary Care Development Manager, DAAT; angela.andrews@cornwall.gov.uk	Co-design and secure funding for domestic abuse and primary care project - IRIS (Identification and Referral to Improve Safety) provides general, practice-based, domestic abuse training, support and a referral programme.	<ul style="list-style-type: none"> Procure service Project commencement Review and report 	May 2019 Sep 2019 Oct 2019 and Jan 2020
	Commission community support, recovery and outreach services	Kim Hager, Joint Commissioning Manager, DAAT; kim.hager@cornwall.gov.uk	Commission community services including healthy relationships education, training for professionals, helpline, refuges, Independent Domestic Violence Advisors, prevention/perpetrator programmes, therapy and recovery programmes; pooled budget £2m per year	<ul style="list-style-type: none"> Refuge provision procurement EOS project – peninsula project to provide refuge and floating support to women with complex needs Agree pooled budget across partners for all services 	Oct 2019 Jul 2019 Nov 2019
	Domestic Homicide Reviews	Sid Willett Drug-Related Deaths (DRD) Prevention Co-ordinator, DAAT; sid.willett@cornwall.gov.uk Russ Hayton, Clinical Governance Lead & Mental Health Project Adviser, DAAT; russ.hayton@cornwall.gov.uk	<ul style="list-style-type: none"> Review the Domestic Homicide Review (DHR) process and align it better with the processes for Safeguarding Adults Reviews, suicide reviews and Drug Related Death Reviews; Commission DHRs and deliver the improvements identified through the recommendations. 	<ul style="list-style-type: none"> Work with partners to deliver the improvements required by the DHRs that have already been completed; Deliver a review of the current DHR process, alongside similar processes for Drug Related Deaths and those in the Safeguarding Adults and Children arenas. Implement recommendations to improve efficiency and share learning 	Ongoing Jun 2019 Mar 2020
Child sexual abuse and exploitation	Missing and Exploitation Strategy	Sarah Necke, Community Safety Officer; sarah.necke@cornwall.gov.uk	<p>Develop and lead the Cornwall Missing and Exploitation Strategy (shared ownership across Safer Cornwall and the Children and Adults Safeguarding Boards).</p> <p>From April 2019 the Strategy will be enhanced to include criminal exploitation and strengthen the response to adults at risk, up to the age of 25.</p> <p>The Strategy cross-references Domestic Abuse and Sexual Violence, Complex Needs and Drugs where these issues overlap.</p>	<ul style="list-style-type: none"> Deliver a child and young person exploitation communications strategy to both internal and external audiences; Workforce development and awareness raising initiatives for target audiences; Support package for children that carry weapons; Further develop the Outcomes Framework; Review our operational response to exploitation of children and young people; Review lessons learned at a local and national level; Assess existing service provision for: <ul style="list-style-type: none"> Victims of exploitation; children displaying sexually harmful behaviour; adult offenders; Improve the voice of the child and young 	Rolling programme of work to be completed by March 2020

Core Work Plan – our established framework of strategies that bring our resources together to provide an effective response to the high level threats

Theme	Project/activity	Lead officer/agency	Description	Planned activity in 2019/20	Target dates
				<ul style="list-style-type: none"> people within our plans; Update and improve the governance structure of the Missing and Exploitation Group. 	
Modern slavery and human trafficking	Modern Slavery and Human Trafficking local plan	Steve Rowell, Community Safety Officer; Steve.Rowell@cornwall.gov.uk	<p>Co-ordinate the local multi-agency response to Modern Slavery and human trafficking, linking in with the Peninsula Anti-Slavery Partnership</p> <p>Focus on multi-agency training, ethical employment and supply chains and supporting local targeted operations.</p>	<ul style="list-style-type: none"> Continued partnership development and delivery of intervention, support and enforcement based on the Peninsula OCLP, intelligence and referral process; Continued Provision and promotion of work Force Development to all sectors of the community with an emphasis on those who have direct contact with at risk vulnerable people; Co-ordinated multi agency disruption operations and action weeks in thematic areas of work industry; Implementation of a new outreach project with a focus on sex workers/pop up brothels. 	Ongoing – review Sep 2019
Preventing violent extremism	Counter Terrorism Local Plan & Prevent Delivery Matrix	Steve Rowell, Community Safety Officer; Steve.Rowell@cornwall.gov.uk	<p>Provide strategic oversight and governance for the delivery of the Counter Terrorism Local Plan (CTLP) and Delivery Plan.</p> <p>Focus on providing training to raise awareness about Prevent (WRAP) and the Counter-Terrorism and Security Act (CTSA) 2015 and identifying and supporting individuals at risk, through the Channel process.</p>	<ul style="list-style-type: none"> Continued delivery of the awareness raising programme Continued intervention and support mechanisms for those individuals referred Engage VCS and private organisations to meet CTSA standards on a voluntary basis; Engage Military Organisations to meet CTSA standards on a voluntary basis; Develop a Local community engagement plan (Once Home Office have issued National Guidance Review and re-write CTLP 2019/20, including a revised Delivery Plan Other actions to be identified from the CTLP consultation and threat assessment. 	Ongoing Jul 2019
Road safety	Road Casualty Reduction Strategy	Paula Wellings, Casualty Reduction Manager, Prevention & Road Safety; Paula.Wellings@cornwall.gov.uk	Provide strategic governance for the refresh and implementation of the Casualty Reduction Strategy and hold partners to account for their actions	<ul style="list-style-type: none"> Publish and promote the new strategy Delivering Safer Roads - A Safe Systems Approach, alongside Action Plans for each of the 5 'Safe' Pillars Implement Action Plans Co-ordinate collaborative activity through Road Casualty Reduction Partnership (Quarterly meetings) 	Jun 2019